

SPECIAL
REPORT:
Institutional
Investors
U.K. – Full
Results
November 2020

Edelman Trust Barometer 2020





## **Institutional Investor Trust Report**

Methodology

#### **N=600** Institutional Investors

#### Online quantitative study among

U.S. n=100

U.K. n=100

Canada n=100

Germany n=100

Japan n=100

Netherlands n=100

## Fielded from September 3<sup>rd</sup> to October 9<sup>th</sup>, 2020

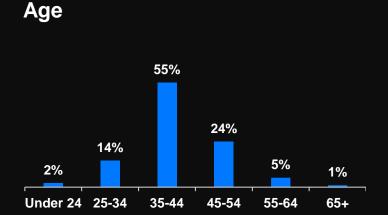
The margin of error for survey results, at the 95% Confidence Level:
6-Market Global Average: +/- 4%
United States, United Kingdom, Canada, Germany, Japan, Netherlands: +/- 9.8%

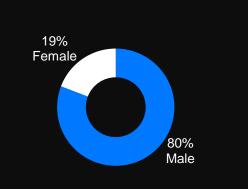
#### **Contents**

Is The ESG Movement An Expensive Luxury In The Middle Of A Pandemic?	04
Boards Are Expected To Be Enforcing More Than Just Governance	14
Climate Change Will Be An Even Bigger Focus In 2021	19
Culture Is A Material Factor For Investors	22
Shareholder Activism Is Still On The Rise	28
Thinking About More Than The Bottom Line Delivers More Value Over Time	32
Information Driving Investment Decisions	39

## **Global Investor Sample**

# Primary Investment StyleGrowth30%Value18%Hedge13%Activist10%Industry-specific9%Quantitative/Index9%GARP9%





#### **Respondents' Job Titles**

39%

**Financial** 

**Analysts** 

31%

Chief Investment Officers

Portfo

Portfolio Managers

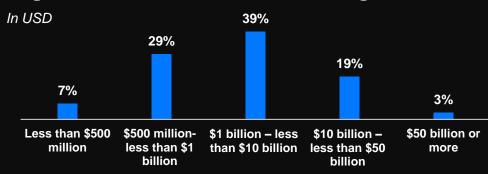
17%

Directors of Research

Investment Stewardship

6%

#### **Organisations' Assets Under Management**



Gender

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S1: What is your approximate age range?

S7. In your current job, approximately how much are your institution's investable assets?

S8. Which of the following best describes your position or level within your company or organisation?

D2. What is the primary investment style for the funds you manage on behalf of your organisation?

# Is The ESG Movement An Expensive Luxury In The Middle Of A Pandemic?

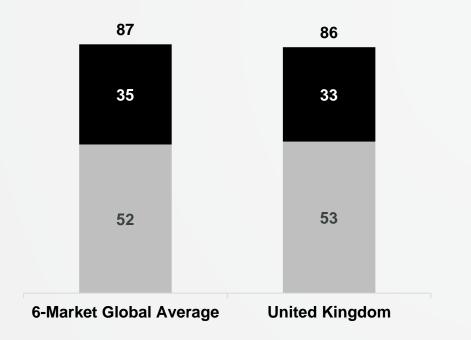
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## INVESTORS ARE REWARDING COMPANIES THAT ARE ALLOCATING RESOURCE TO ESG

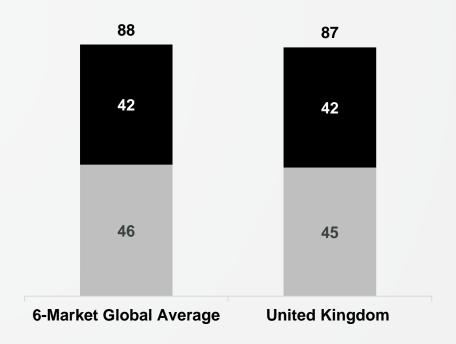
Percent who agree

Somewhat Agree Strongly Agree

"My firm actively invests in companies that have reduced their near-term return on capital (e.g., reduced dividend, share buybacks etc.) in order to reallocate capital to ESG initiatives"



"My firm monitors specific ESG key performance indicators (KPIs such as carbon emissions reduction or diversity targets) to inform investment decisions on an ongoing basis"

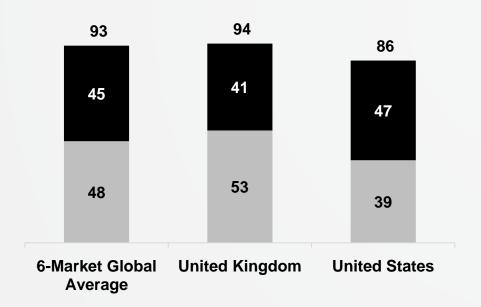


## THIS YEAR, ESG HAS BEEN PLACED ON THE BACK BURNER BY BOTH INVESTORS AND CORPORATES

Percent who agree

Somewhat Agree Strongly Agree

"Given the current market environment, I have changed my investment strategy relative to last year"\*



Given the impact of COVID-19 on the economy...\*\*

70% Of UK investors say then deprioritising ESG as an investment criteria Of UK investors say their firm is currently

83% of 6-Market Global Average

70% Of UK Investors say the company they invest have deprioritised ESG initiatives Of UK investors say the companies in which

81% of 6-Market Global Average

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Shown T2B Agree. 6-Maket Global Average n=600; United Kingdom n=100, United States n=100

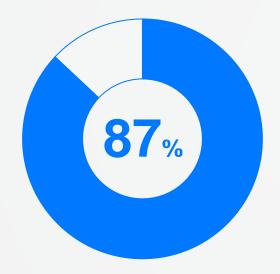
<sup>\*</sup>Q1. Please indicate the extent to which you agree or disagree with the following statements.

<sup>\*\*</sup>Q26: Please indicate the extent to which you agree or disagree with the following statement

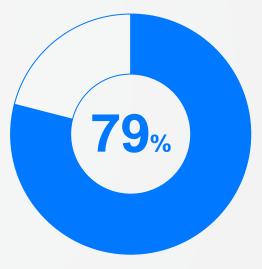
## BUT THAT IS A TEMPORARY BLIP – THE ESG AGENDA WILL BE AMPED UP IN RECOVERY

Percent who agree among UK investors

As we recover from COVID-19...







Of UK investors expect their <u>firm</u> to increase prioritisation of ESG as an investment criteria

91% of 6-Market Global Average

Of UK investors expect the <u>companies</u> they invest in to increase their prioritisation of ESG initiatives

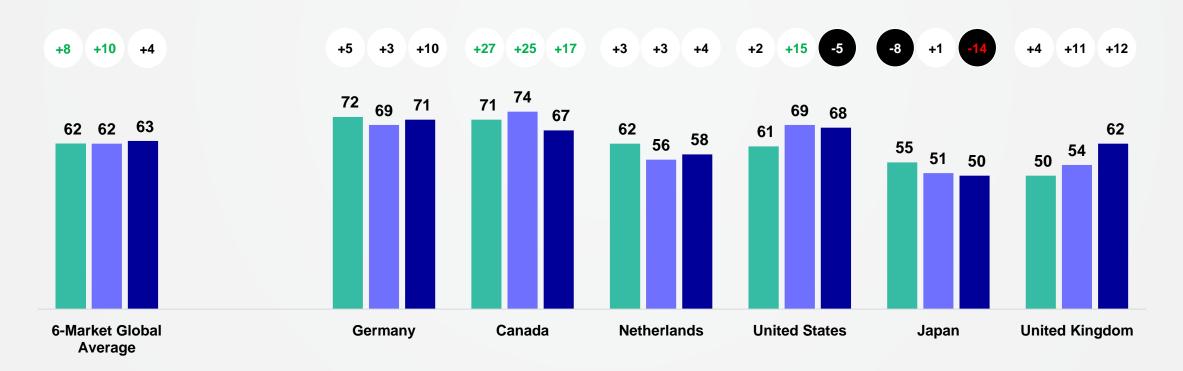
88% of 6-Market Global Average

## COMPANIES HAVE TO LOOK AT ALL THREE LEGS OF ESG – DOING ONE ELEMENT WELL DOES NOT LET YOU OFF





#### **ESG Importance**



<sup>\*</sup> Significant differences indicated by red or green text

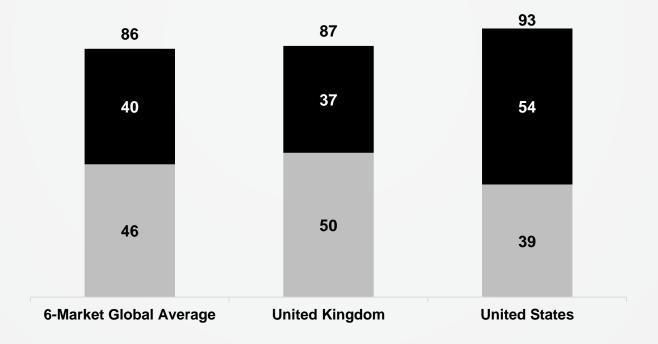
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Q10: Please select how important each of the following elements are when it comes to ESG investing. For each one, please indicate how important it is using a 9-point scale where 1 means "not at all important" and 9 means "most important." Shown T2B Important. 6-Market Global Average n=600; United States n=100; Canada n=100; Germany n=100; Japan n=100; Netherlands n=100; United Kingdom n=100

## COMPANIES MAKING BIG PROFITS THIS YEAR ARE EXPECTED TO BE EVEN MORE ACTIVE ON ESG

Percent who agree

Somewhat Agree Strongly Agree

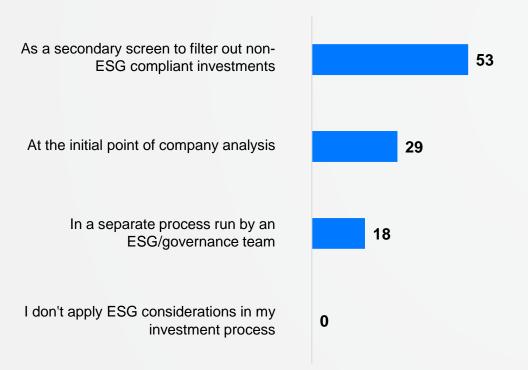
"Profitable companies have a greater responsibility to address ESG issues than companies that are unprofitable/struggling"

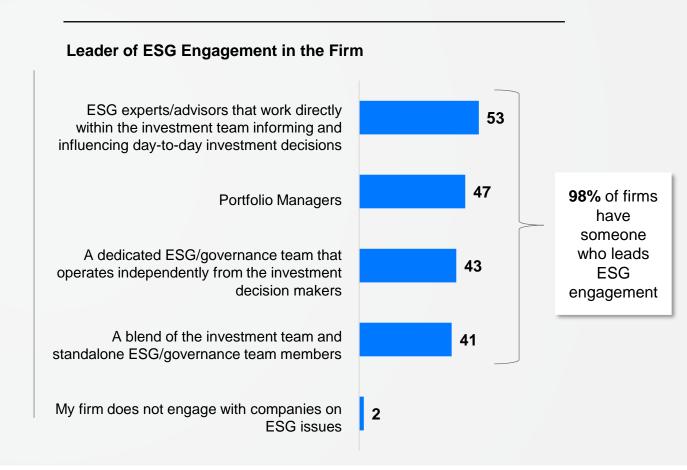


## ESG IS INCREASINGLY PART OF THE INITIAL INVESTMENT ANALYSIS, NOT A SECONDARY FILTER

Percent who selected among UK investors

#### Point at which ESG Considerations are Applied in Investment Process





Q11: Generally, at what point, are ESG considerations applied in your investment process? Shown % Selected. United Kingdom n=100

Q17: At your firm, who leads engagement with companies we invest in on ESG issues? Shown % Selected. United Kingdom n=100

## INVESTORS WANT TO HEAR MORE FROM THE HEAD OF ESG

Percent selected among UK investors



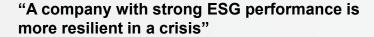
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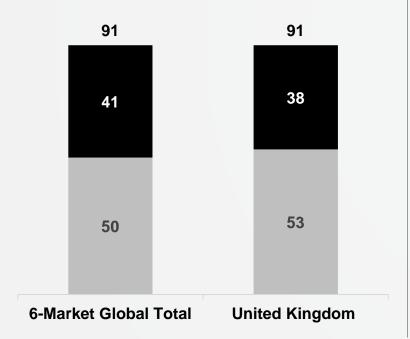
Q25: Which company spokespeople, if any, are you interested in hearing more from in the next year than you have in the past year? Shown % Selected. United Kingdom n=100

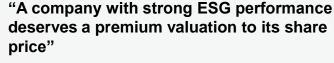
## BUSINESSES THAT PRIORITISE ESG ARE MORE RESILIENT, MORE FOCUSED ON LONG-TERM, AND DESERVE A PREMIUM

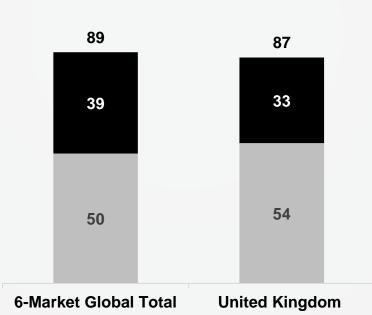
Percent who agree

■ Somewhat Agree ■ Strongly Agree

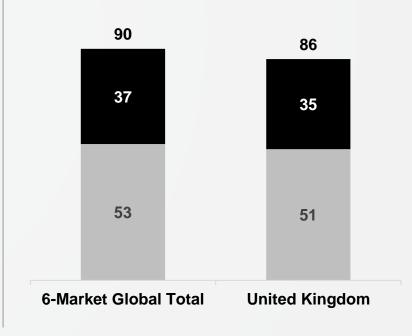










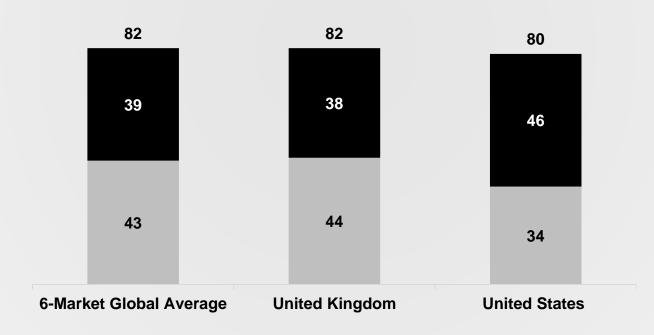


#### INSUFFICIENT ESG DISCLOSURE IS A HURDLE TO INVESTMENT

Percent who agree

Somewhat Agree Strongly Agree

"My firm will not invest in companies with a lack of sufficient information/data on their ESG performance"



84% among the 6-Market
Global Average, 79% of US
investors and 84% of UK
investors believe that most
companies are unprepared
to comply with potential
ESG disclosure
regulations



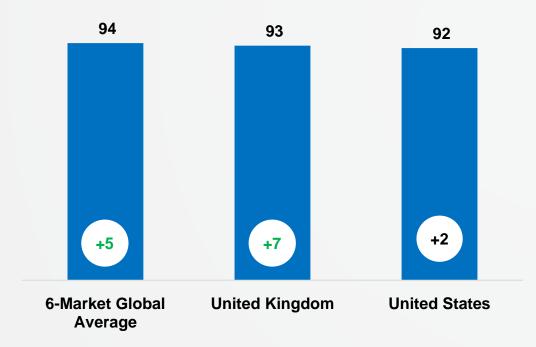
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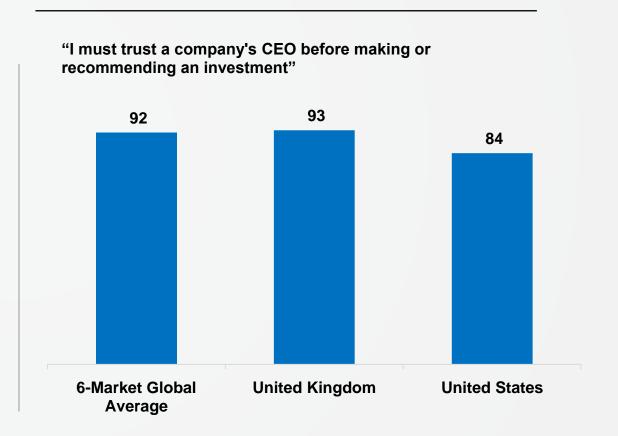
## INVESTORS NEED TO TRUST YOUR BOARD AS MUCH AS YOUR CEO

Percent who agree









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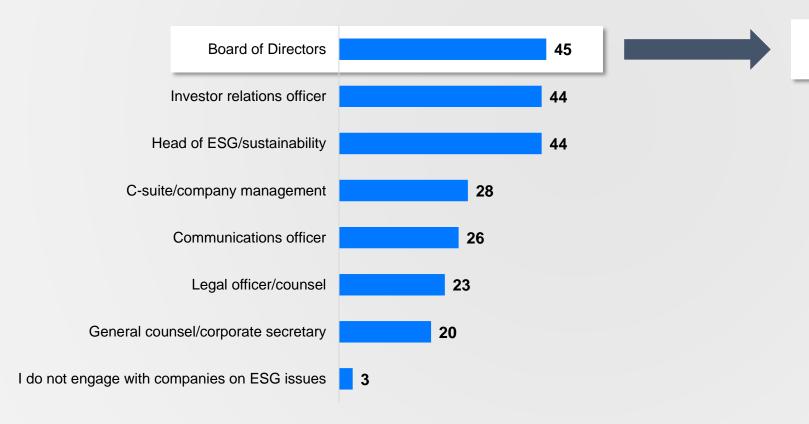
<sup>\*</sup> Significant differences at the 95% confidence level indicated by red or green text

Q2. Please indicate the extent to which you agree or disagree with the following statements regarding trust.. Shown T2B Agree. 6-Maket Global Average n=600; United States n=100, United Kingdom n=100

#### **INVESTORS ENGAGING WITH BOARDS ON ESG ISSUES**

Percent who selected among UK investors

#### Which Leaders are being Engaged on ESG by Investors



**99%** of investors expect the Board of Directors to oversee at least one ESG topic

## ALIGNMENT OF INTERESTS BETWEEN EXECUTIVES AND INVESTORS DRIVES LONG-TERM TRUST

Percent who say each impacts trust in a company a great deal among UK investors



#### **Corporate Governance Practices**



<sup>\*</sup> Significant differences at the 95% confidence level indicated by red or green text

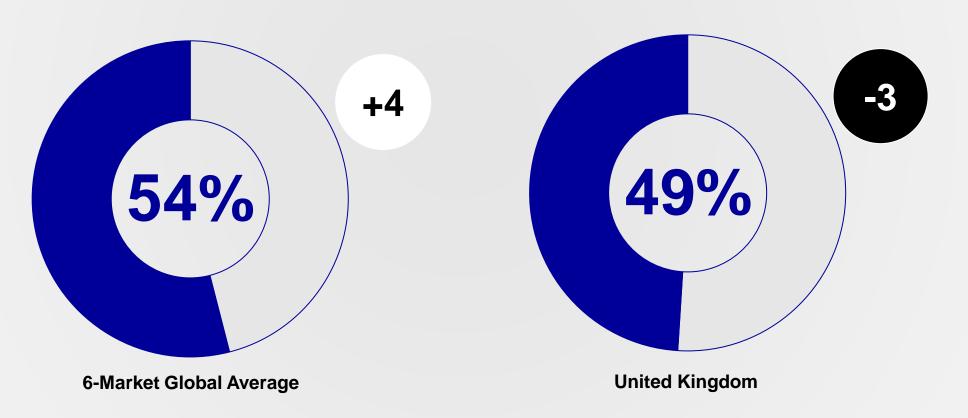
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Q5: How much does each of the following corporate governance practices positively impact your trust in a company that you are/may consider investing in or recommending? For each one, please indicate the level of impact using a 9-point scale where 1 means "no positive impact on trust" and 9 means "a great deal of positive impact on trust." Shown T2B Trust. United Kingdom n=100

## MORE INVESTORS WANT EXECUTIVE PAY TIED TO ESG

Percent who say it impacts trust in a company a great deal

"Linking executive compensation to ESG target performance"



<sup>\*</sup> Significant differences at the 95% confidence level indicated by red or green text

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Q5: How much does each of the following corporate governance practices positively impact your trust in a company that you are/may consider investing in or recommending? For each one, please indicate the level of impact using a 9-point scale where 1 means "no positive impact on trust" and 9 means "a great deal of positive impact on trust." Shown T2B Trust. 6-Market Global Average n=600 United Kingdom n=100

Y-to-Y Change

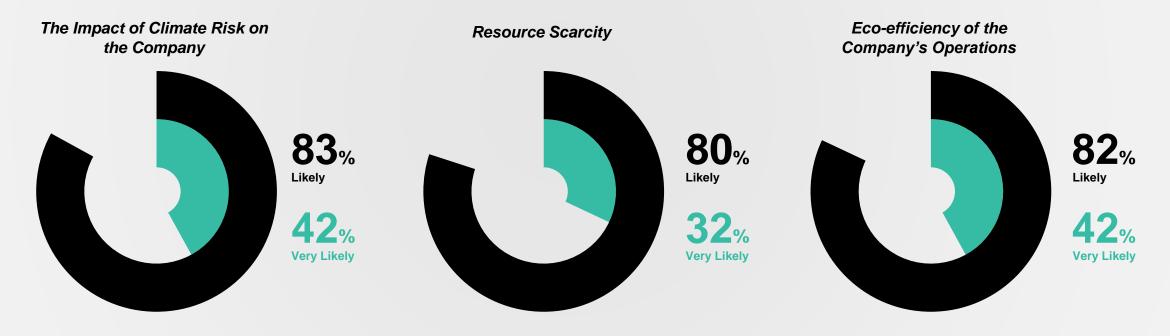
## Climate change will be an even bigger focus in 2021

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## INVESTORS PLAN TO ACCELERATE ENGAGEMENT ON **CLIMATE RISKS IN THE NEXT SIX MONTHS**

Percent selected among UK Investors

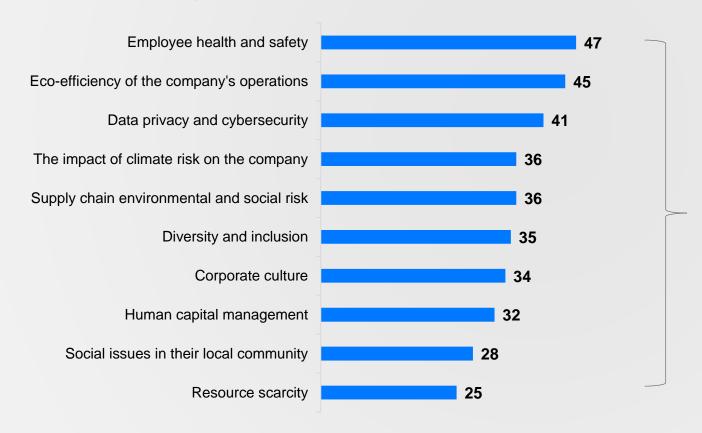
#### **Likelihood of Investor Engagement on Environmental Topics**



#### BOARDS EXPECTED TO OVERSEE ENVIRONMENTAL RISK

Percent who selected among UK Investors

#### **Expectations of ESG Oversight from the Board of Directors**



99%

of investors expect the Board to oversee at least one environmental issue

## Culture Is A Material Factor For Investors

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## INVESTORS TRUST COMPANIES THAT TREAT THEIR PEOPLE WELL

Percent who say each impacts trust in a company a great deal among UK investors



#### **Corporate Behavioral Practices – Human Capital**



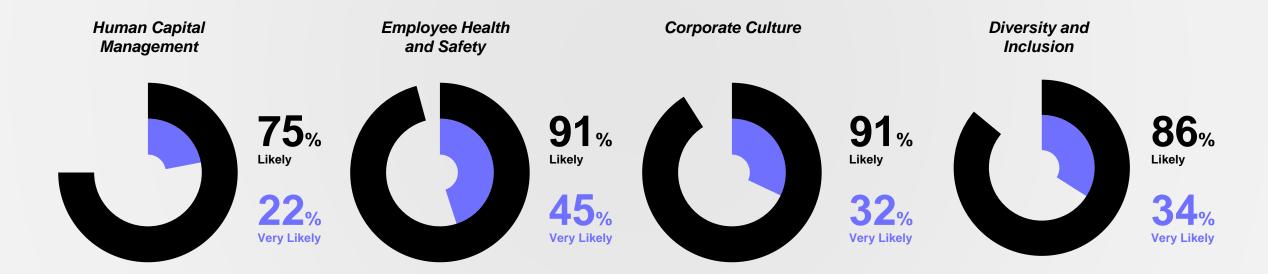
<sup>\*</sup> Significant differences at the 95% confidence level indicated by red or green text

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## INVESTORS ENGAGING WITH BOARDS ON WORKPLACE CULTURE

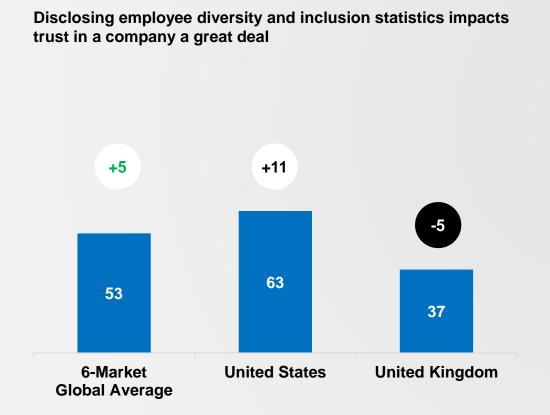
Percent selected among UK investors

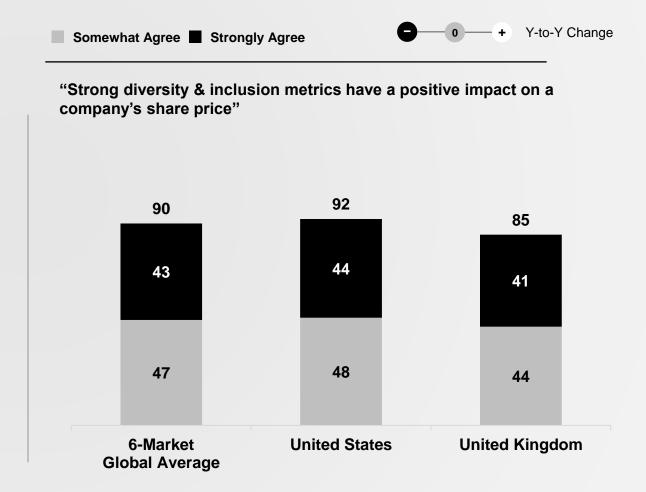
Likelihood of Investor Engagement on Management Topics Within the Next 6 Months



#### **D&I DISCLOSURES IMPACT TRUST AND SHARE PRICE**

Percent who agree





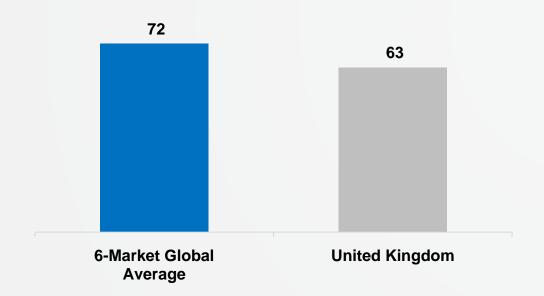
Q4: How much do each of the following corporate behavioral practices positively impact your trust in a company that you are/may consider investing in or recommending? For each one, please indicate the level of impact using a 9-point scale where 1 means "no positive impact on trust" and 9 means "a great deal of positive impact on trust." Shown T2B Trust. Q14: Please indicate the extent to which you agree or disagree with the following statements regarding ESG/socially responsible investing. 6-Market Global Average n=600; United States n=100. United Kingdom n=100

<sup>\*</sup> Significant differences at the 95% confidence level indicated by red or green text Edelman Trust Barometer Special Report: Institutional Investors

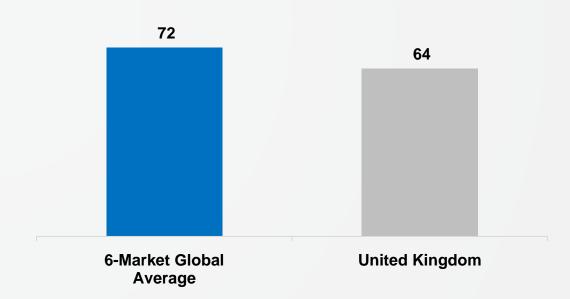
## 63% OF UK INVESTORS ARE ACTIVELY SCREENING OUT COMPANIES THAT FAIL D&I HURDLES

Percent who selected "Yes"

Does your firm apply exclusionary screening based on Diversity & Inclusion (D&I) metrics?





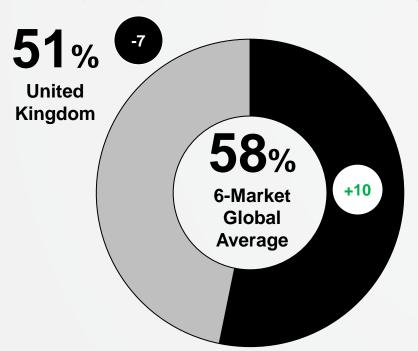


## INVESTORS WANT DIVERSE BOARDS – BUT THAT MOSTLY MEANS DIVERSE THINKING

Percent who agree

## Diversity within a company's Board of Directors and executive team

Percent who say diversity within a Board impacts trust in a company a great deal

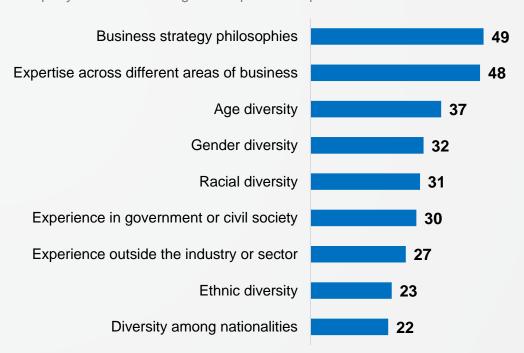






#### **Most Important Types of Board Diversity to Build Trust**

Percent ranked top 3 among those that selected "diversity within a company's Board has a significant positive impact on trust"



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Q5: How much does each of the following corporate governance practices positively impact your trust in a company that you are/may consider investing in or recommending? Shown T2B Trust. 6-Market Global Average n=600 United Kingdom n=100 Q6: You mentioned that diversity within a company's Board of Directors and executive team has a significant impact on your trust in a company. Please identify and rank the top 3 types of diversity you consider to be the most important in building trust. Shown % Selected. United Kingdom n=94

## Shareholder Activism Is Still On The Rise

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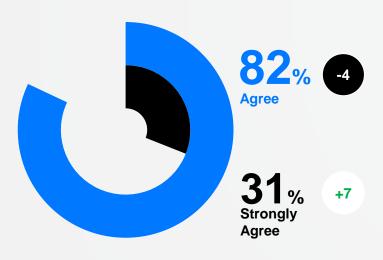
## MORE INVESTORS ARE INTERESTED IN TAKING AN ACTIVIST APPROACH - COMPANIES ARE STILL NOT PREPARED

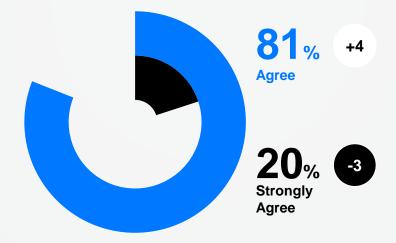
Percent selected among UK investors

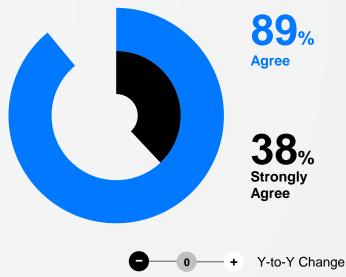
"In general, as a firm, we are more interested in taking an activist approach to investing"

"Most companies are not prepared to handle activist campaigns"

"I will support a reputable activist investor if they raise concerns about a company in which I have a high level of trust"



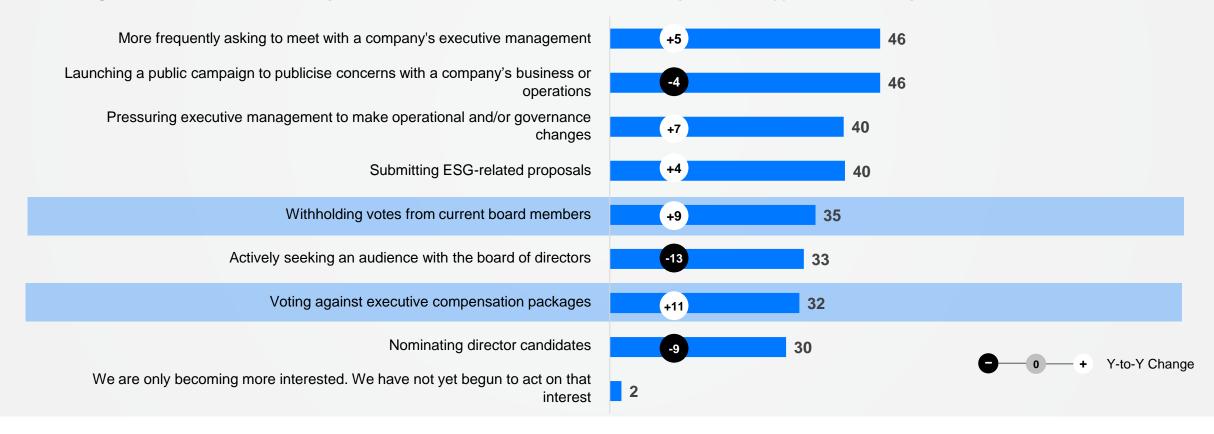






## THAT MEANS WITHOLDING VOTES FROM BOARD MEMBERS, PROTESTING AGAINST PAY – BUT ALSO LAUNCHING PUBLIC CAMPAIGNS

Percent among UK investors who selected "In general, as a firm, we are more interested in taking an activist approach to investing"



## A GLOBAL HEALTH PANDEMIC WILL NOT STAND IN THE WAY OF INVESTOR ACTIVISM

Percent who agree among UK investors

87%

**UK Investors agree both that...** 

"It is okay for activist investors to initiate a public campaign during the current market environment"

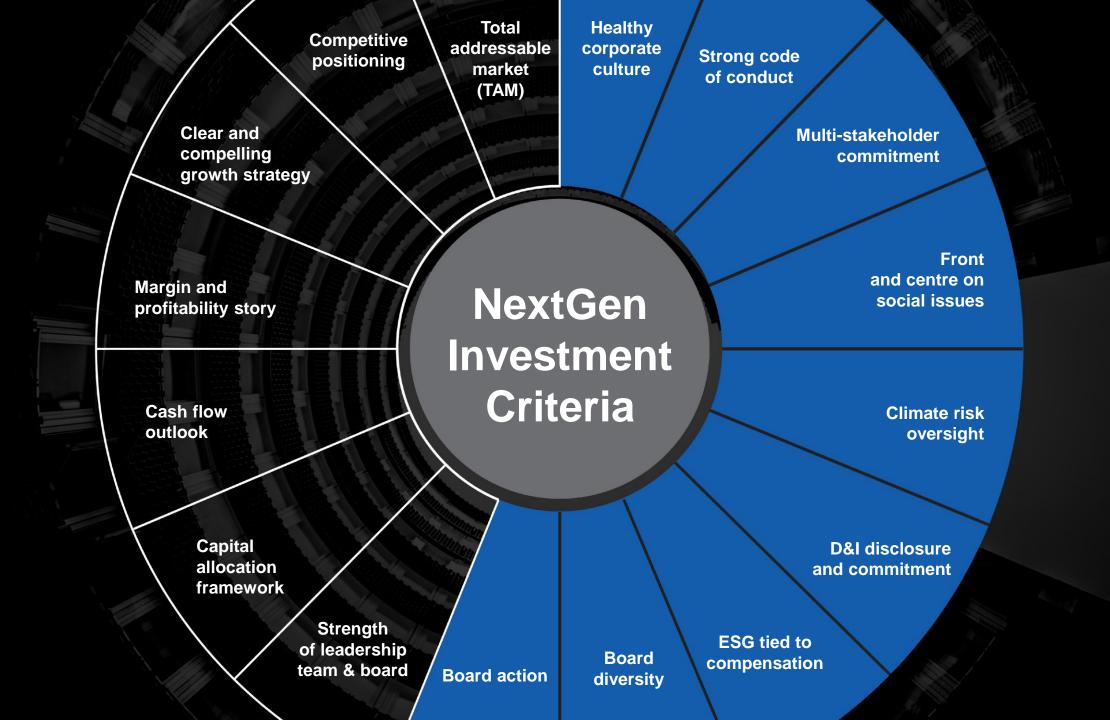
AND,

"As we recover from the pandemic,

there will be an increase in shareholder activism"

# Thinking About More Than The Bottom Line Delivers More Value Over Time

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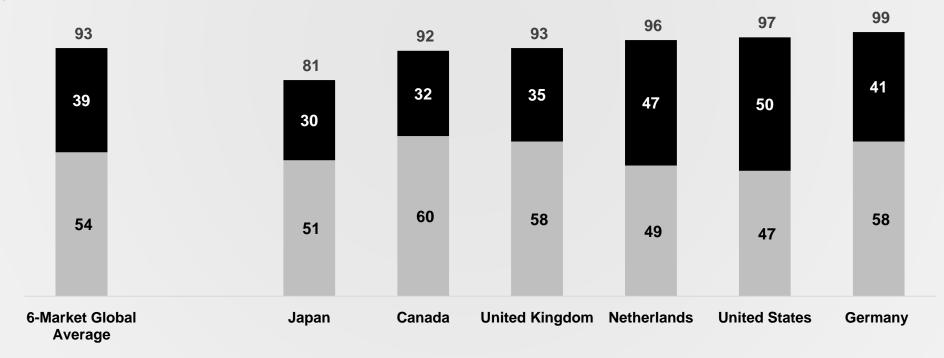


## INVESTORS AGREE MULTI-STAKEHOLDER APPROACH DELIVERS GREATER RETURNS

■ Somewhat Agree ■ Strongly Agree

"The multi-stakeholder model of governance is more conducive to delivering long-term financial returns than other models"

Percent who agree



### **CUSTOMERS SHOULD COME BEFORE SHAREHOLDERS**

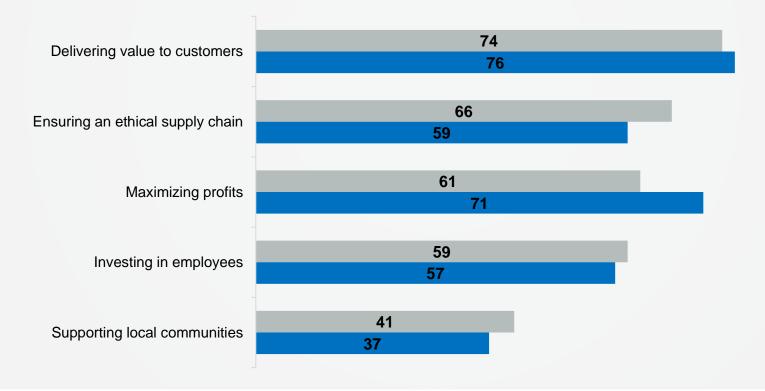
Percent who ranked actions as the top priority out of five possible actions

6-Market Global Average

United Kingdom

#### **Actions Companies Should Prioritise to Increase Investment Likelihood**

Percent ranked Top 3 (Global)

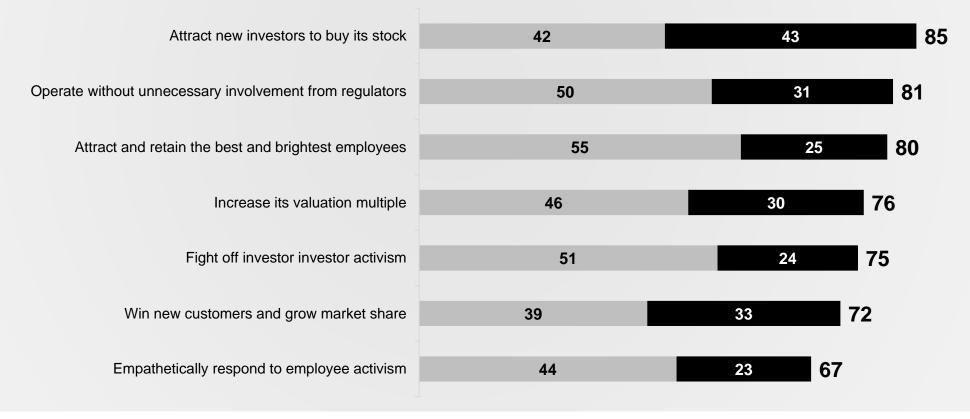


## TRUST WILL ENABLE COMPANIES TO MEET MULTI-STAKEHOLDER EXPECTATIONS

Percent who selected among UK investors

■ Important Summary ■ Critically Important Summary

Importance of having a high level of trust for a company to be able to...



## **INVESTORS SAY TRUST IS ESSENTIAL TO MANAGE A CRISIS**

Percent who selected important or critically important among UK investors

80%

Of UK investors believe it is important for a company to have a high level of trust to...

...Manage effectively through a crisis

83%

Of UK investors believe it is important for a company to have a high level of trust to...

...Nimbly pivot business strategy in response to rapidly evolving marketplace conditions

#### **ENSURING INVESTOR TRUST BEYOND THE PANDEMIC**

1.

Tie stakeholder concerns into ESG and strategy development

2.

Treat ESG commitments as you would financial commitments

3.

Plan for multistakeholder engagement and activism 4.

Rebuild investor communications to meet elevated expectations

5.

Prepare the Board to play an active role in building trust with investors and stakeholders

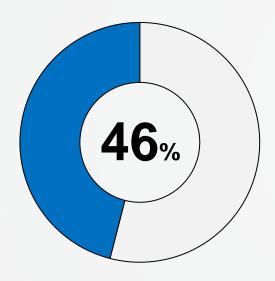


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16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31

## CLARITY OF YOUR MISSION AND PURPOSE BUILDS INVESTOR TRUST

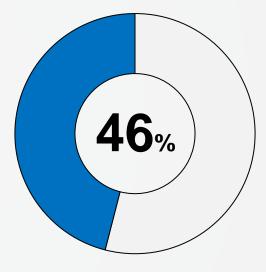
Percent who say each impacts trust in a company a great deal among UK investors



Clearly articulating the company's mission and executing on that mission

55% of 6-Market Global Average





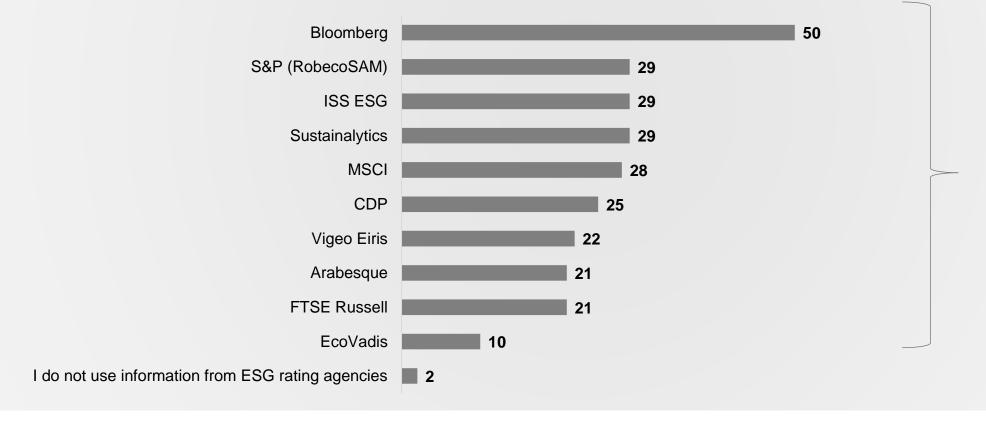
Sharing a clearly defined vision for how the company will positively impact society

**56%** of 6-Market Global Average

## NEARLY ALL INVESTORS USE ESG RATING AGENCIES TO INFORM INVESTMENT DECISIONS

Percent selected among UK investors

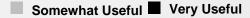
#### **ESG Ratings Agencies Used in Investment Decisions**



98%

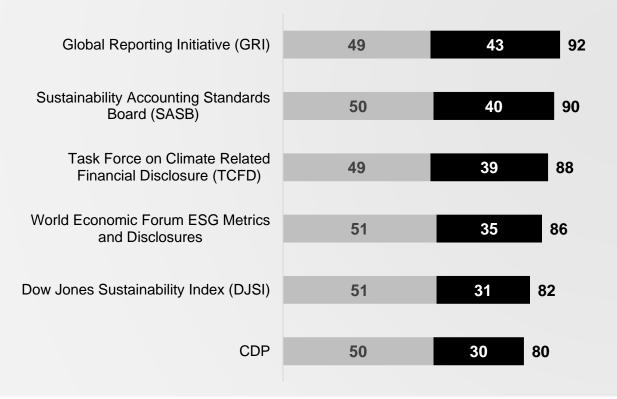
of investors use ESG rating agencies as part of investment decisions/ valuation criteria

## INVESTORS RELY ON MULTIPLE DISCLOSURE FRAMEWORKS, BUT MOST COMPANIES DON'T HAVE THE DATA AVAILABLE



#### **Usefulness of ESG Disclosure Frameworks**

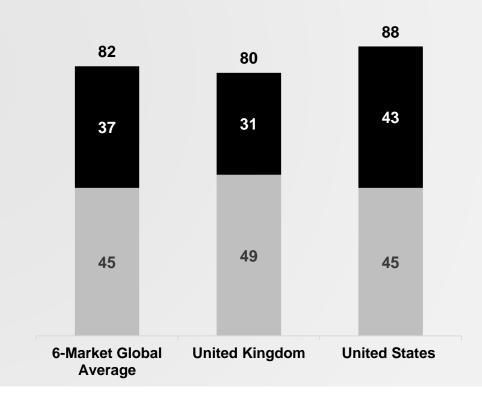
Percent who believe the ESG disclosure frameworks are useful among UK investors



Somewhat Agree Strongly Agree

"Most companies do not have the data available to disclose against sustainable reporting frameworks"

Percent who agree



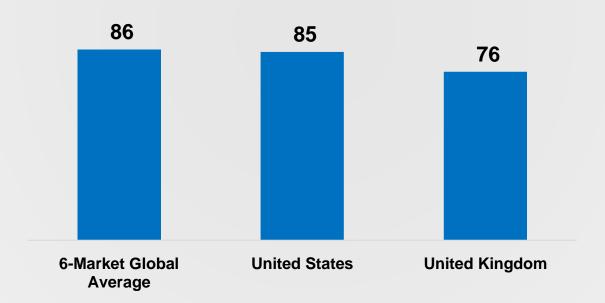
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Q22: Using the scale below, please rate how useful you believe each of the following ESG disclosure frameworks are. For each one, please indicate how useful each framework is using a 4-point scale where 1 means "not at all useful" and 4 means "very useful." Shown T2B Useful. United Kingdom n=100 Q14: Please indicate the extent to which you agree or disagree with the following statements regarding ESG/socially responsible investing. Shown T2B Agree. 6-Market Global Average n=600; United States n=100, United Kingdom n=100

## INVESTORS CONSIDER ESG RISKS ACROSS A COMPANY'S FULL VALUE CHAIN

Percent who responded "Yes"

"When evaluating a potential investment, I consider ESG risks across a company's full value chain (including, for example, upstream supply chain and downstream consumer use issues)"

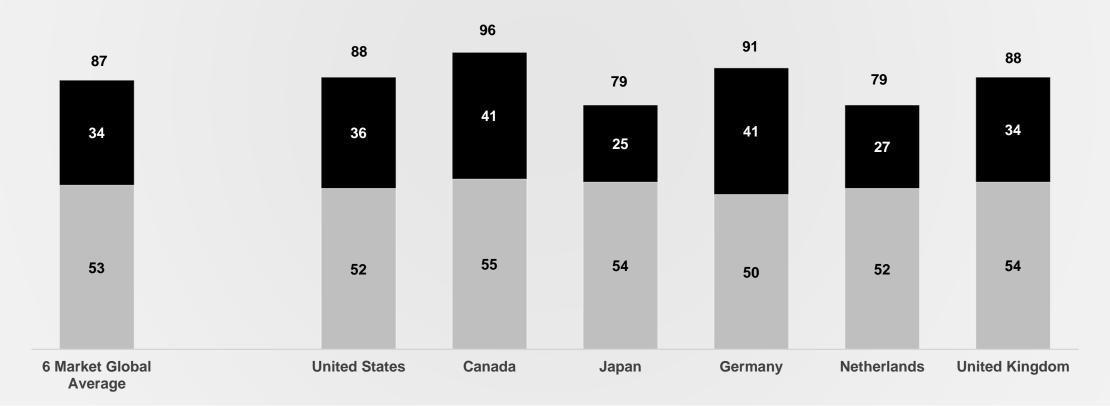


### 9 IN 10 INVESTORS USE PROXY ADVISORS

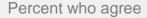
Percent who selected

Somewhat Agree Strongly Agree

I incorporate the recommendations of proxy advisors such as ISS and Glass Lewis in my proxy voting decisions

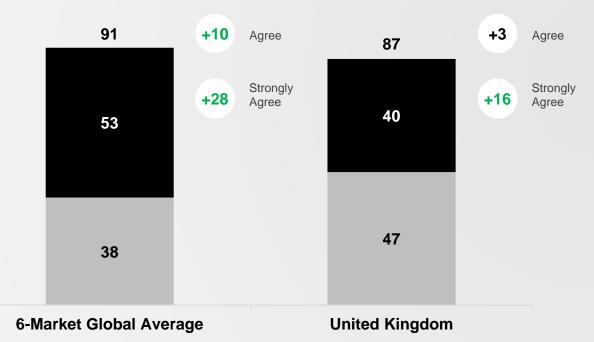


#### MORE INVESTORS TURNING TO EXECUTIVE'S SOCIAL MEDIA

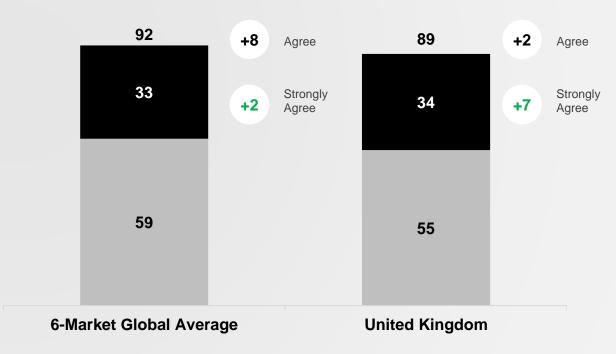


Somewhat Agree Strongly Agree

"When evaluating a current or prospective investment, I consult the <u>executive's</u> social media channels"



"When evaluating a current or prospective investment, I consult the company's social media channels"



## STRONG INVESTOR INTEREST IN IPOS DESPITE THE PANDEMIC

Somewhat Agree Strongly Agree

Perceptions of COVID-19 on IPO Investment Strategy

"My firm is interested in increasing its investments in newly public companies in the current market environment"\*

